

Coventry City Council
Minutes of the Meeting of Health and Social Care Scrutiny Board (5) held at 10.00
am on Wednesday, 20 July 2016

Present:

Members: Councillor D Gannon (Chair)
Councillor A Andrews
Councillor R Auluck
Councillor J Clifford
Councillor L Kelly
Councillor D Kershaw
Councillor K Taylor
Councillor S Walsh
Councillor G Williams

Co-Opted Members: David Spurgeon

Other Members: Councillors F Abbott and R Ali

Other Representatives: Juliet Hancox, Coventry and Rugby CCG
Andy Hardy, University Hospitals Coventry and Warwickshire

Employees:

V Castree, Resources Directorate
L Gaulton, People Directorate
L Knight, Resources Directorate
J Moore, People Directorate
G Quinton, People Directorate

Apologies: Councillor K Caan, Cabinet Member

Public Business

6. Declarations of Interest

There were no declarations of interest.

7. Minutes

The minutes of the meeting held on 29th June, 2016 were signed as a true record. There were no matters arising.

8. Sustainability and Transformation Plan - Coventry and Warwickshire

The Board considered a briefing note of the Executive Director of People which informed about the development of the Coventry and Warwickshire Sustainability and Transformation Plan (STP). Andy Hardy, University Hospitals Coventry and Warwickshire attended the meeting and updated the Board with the background to and the progress with the development of the Plan. Juliet Hancox, Coventry and

Rugby CCG, Councillor Abbott, Cabinet Member for Adult Services and Councillor Ali, Deputy Cabinet Member for Public Health and Sport also attended the meeting for the consideration of this item.

The briefing note indicated that NHS England had asked every health and Care system to work together to produce a multi-year STP showing how local services would evolve and become more sustainable over the next 5 years. The STP footprint was a non-statutory body that brought together health and social care leaders to support delivery of improved care based on the needs of the local population. The organisations involved in the Coventry and Warwickshire footprint were detailed.

There was a Programme Board which met monthly and was chaired by Andy Hardy. At this stage the STP submission was an internal working version for NHS England.

The briefing note drew attention to the Coventry and Warwickshire Health and Wellbeing Alliance Concordat. Whilst acknowledging that the demographics and health needs of the two localities differed, it was intended that the principles and broad themes which were informing the Plan were aligned to both Health and Wellbeing Boards. Both Boards had endorsed this concordat which set out the principles for joint working.

A briefing note from NHS England on Sustainability and Transformation in the West Midlands and the Governance Arrangements for Coventry were set out at appendices to the briefing note.

Andy Hardy, Chair of the Sustainability and Transformation Programme Board, set out the background to the development of the Sustainability and Transformation plan referring to NHS Five Year Forward View from Simon Stevens, Chief Executive of NHS England published in October 2014 which highlighted a potential funding gap of £30b. In response to a commitment to provide an additional £8b to support services, savings of £22b would be required from efficiencies and new ways of working. Responses were sought from local health providers as to what services were needed to support their local populations. In December, 2015 NHS England announced that each area was required to develop an STP. These plans aimed to bring together NHS Clinical Commissioning Groups and providers, such as hospital trusts, as well as local authorities and social care to develop footprints to improve the health and wellbeing of the population; the quality of care provided; and the NHS finance and efficiency of services.

Reference was made to natural footprint for Coventry and Warwickshire where over 95% of care was provided within the locality. A Programme Board was established and the following four priorities were identified:

- Paediatrics and Maternity
- Mental Health
- Musculoskeletal services
- Frail elderly

To drive the work forward, these were split between in and out of hospital programmes.

The Board were informed that the initial deadline for the submission of the plan was June 2016 however this had now changed and the final submission date was September, 2016.

Juliet Hancox reported on decision by NHS England to appoint Andrea Green as Chief Officer for Coventry and Rugby CCG.

The Board questioned the officer and representatives present on a number of issues and responses were provided, matters raised included:

- Further details about the appointment of Andrea Green at Coventry and Rugby CCG, the response from local GPs to this decision and whether the Scrutiny Board should have been consulted about this management change
- What could the Scrutiny Board do to support the CCG with their new leadership structure and their challenge to achieve a balanced budget
- If there could have been early interventions to avoid the budget issues
- Additional information about how the four priorities for the STP had been determined
- The importance and challenges to ensure the local community understood the need to improve their wellbeing which would lead to financial savings for the health and social care system
- Further details about the financial position at University Hospitals Coventry and Warwickshire and the challenges to ensure future budgets did not incur deficits
- As new ways of working were introduced ensuring the best use of resources and focussing on outcomes, how to ensure that these targets could be met
- The impact of Brexit on staffing at the hospital
- The importance of making the most of advancements in technology and communication systems
- What could be done to improve the support available to increasing numbers of young people suffering with mental health issues.

RESOLVED that:

(1) The progress on the Sustainability Plan be noted.

(2) Further update reports at key stages in the process be submitted to future meetings of the Board as appropriate including a report on the emerging outcomes framework.

9. Coventry Health and Well-being Strategy 2016-2019

The Board considered a report and presentation of the Director of Public Health which informed of the background, purpose and membership of the Health and Wellbeing Board and provided an overview of the priorities for the Health and Wellbeing Strategy for 2016-2019 highlighting progress to date. Juliet Hancox, Coventry and Rugby CCG, Councillor Abbott, Cabinet Member for Adult Services and Councillor Ali, Deputy Cabinet Member for Public Health and Sport attended the meeting for the consideration of this item.

The Coventry Health and Wellbeing Board was a statutory Board established as part of the 2012 Health and Social Care Act. Its purpose was to deliver strong and effective partnerships which improved the commissioning and delivery of services across the NHS and Local Government leading to improved health and wellbeing for local people.

The Board were informed that the objectives of the Health and Wellbeing Strategy for 2016-2019 aimed to look wider than managing people's health problems; recognised that people who had jobs, good housing and were connected to families and communities stayed healthier; and used the skills and capabilities that lay within communities and individuals to improve their health and wellbeing. Consequently the strategy focused on a small number of priorities that would make the biggest difference as follows:

- Reducing health and wellbeing inequalities (as per Marmot)
- Improving the health and wellbeing of individuals with multiple complex needs
- Creating a place in which health and wellbeing of our people drives every that we do, by developing an integrated health and care system that meets the needs of the people of Coventry.

The report set out the case for change; the areas of focus; the expected outcomes; and the progress to date in respect of these priorities.

In respect of the priority to reduce health and wellbeing inequalities, the Board were informed of the commitment of Sir Michael Marmot and Public Health England to continue to work with Coventry for a further three years. It was the intention to raise Coventry's profile as an exemplar city in this area of work. A launch event was held on 23rd March, 2016 with all partners in attendance.

Partners would continue to work on existing projects along with the following two additional priorities:

- (i) Tackling health inequalities disproportionately affecting young
- (ii) Ensuring that all Coventry people, including vulnerable residents, can benefit from 'good growth' which will bring jobs, housing and other benefits to the city.

Progress with the second priority relating to individuals with complex multiple needs included the establishment of a Multiple Complex Needs Board, chaired by Danny Long, West Midlands Police to provide a re-designed, integrated and co-ordinated service for those experiencing two or more of the following: substance misuse, mental ill health, violence and sexual abuse.

The approach of the Board was evidenced based and work was being undertaken to map provisions of services as well as linking in with national initiatives. The Board aimed to ensure that the city would be given the necessary powers, responsibility and accountability to improve the lives of those most excluded due to their needs.

A Multiple Complex Needs Network was also to be established with a wider membership to collaborate, share best practice and promote and enhance service delivery.

Regarding progress with the third priority to develop an integrated health and care system, reference was made to the Sustainability and Transformation Plan, Minute 8 above refers. It was currently work in progress on the local priorities of mental health, maternity and paediatrics, frailty and musculoskeletal which were being considered under the broader categories of 'in patient' and 'out of hospital care'. Reference was made to the Health and Well-being Board meeting on 27th June when the Board endorsed the Coventry and Warwickshire Health and Wellbeing Alliance Concordat which set out the principles for joint working between the two Boards in relation to the Sustainable and Transformation Plan.

The Board questioned the officer on a number of issues and responses were provided, matters raised included:

- Further information on the plans for joint working between the Coventry and Warwickshire Health and Wellbeing Boards
- Clarification about the use of data to support the work on individuals with multiple complex needs and the impact of childhood experiences of abuse, i.e. the replication of behaviour patterns
- The opportunities for services to operate in schools supporting both teachers and troubled families
- Examples of the difficulties being faced when trying to engage and help troubled families
- Further information about additional partners who are offering to support the work to help reduce health inequalities – Whitefriars, the Chamber of Commerce and the Department for Work and Pensions
- In relation to the Sustainability and Transformation Plan and the recent input from NHS England, how to ensure that Coventry's priorities were not diluted.

RESOLVED that:

(1) The update on the Health and Wellbeing Strategy for 2016-2019 be noted.

(2) The proposed priorities for the Coventry Health and Wellbeing Strategy be endorsed.

10. Outstanding Issues Report

The Board noted a report from the Scrutiny Co-ordinator setting out how it was intended to report back on outstanding issues at each meeting so enabling Members to monitor the progress of the actions that they had agreed.

11. Work Programme 2016-17

The Board noted their work programme for the current year.

12. Any other items of Public Business

There were no additional items of public business.

(Meeting closed at 12.00 pm)

